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OFFICE OF THE SECRETARY OF DEFENSE
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MEMORANDUM FOR THE SECRETARY OF DEFENSE
ATTN: Assistant for Special Operations

SUBJECT: Report of the Defense Ad Hoc Committee on a Military Reserve Policy for the Central Intelligence Agency

Reference: Memorandum from the Secretary of Defense to Captain S. S. Bowling, USN, dated July 5, 1955, subject: Defense Ad Hoc Committee on a Military Reserve Policy for the Central Intelligence Agency

Verbatim Extract (page 6-8)

RECOMMENDATIONS: The committee recommends:

1. That as a matter of urgency affecting mobilization readiness the Central Intelligence Agency submit to the Secretary of Defense at the earliest practicable date the estimated mobilization requirements of the Agency for military personnel. These estimated requirements should be by service, grade, skills (Army and Marine Corps Military Occupational Specialty, Navy officer Billet Code, and Air Force Specialty Code, etc.), numbers, and the time phasing by which these requirements are to be filled (N, M/1, M/2, etc.).
2. That the Secretary of Defense coordinate these estimates with the Joint Chiefs of Staff and the military departments concerned and establish the authorized military personnel mobilization requirements of the Agency, as soon as possible.
3. That the Central Intelligence Agency submit to each of the military departments through the Secretary of Defense a roster of all the employees of the Agency who have military reserve status in that department, under three headings; the first heading to include those whom the Agency desires and will make available to fill its approved military personnel mobilization requirements, the second heading to include those whom the Agency will make available for other mobilization assignments, and the third heading to include those whom the Agency wishes deferred from military service to continue their civilian employment with the Agency. These rosters should reflect the name, rank, serial number, and military specialty of each person, and the branch of service for Army reservists.

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4. That the Agency submit additional lists of (a) Former Agency employees whom the Agency believes to have current reserve status, and who are desired to fill authorized Agency military mobilization requirements, (b) Agency employees whom the Agency recommends for appointment in the Armed Forces to help fill its authorized military mobilization requirements in the event qualified personnel are not otherwise available, and (c), retired officers desired on wartime duty with the Agency.

5. That upon receipt of these lists, the military departments assign the reservists desired by the Agency against the Agency's authorized mobilization requirements for military personnel (subject to other overriding requirements), and otherwise assign or screen the remainder of the reservists as appropriate. That the employees recommended for commissioning be considered on an individual basis in the light of requirements, availability of other qualified personnel, and the qualifications of the persons concerned, and that the assignment of any retired officers recommended be considered favorably subject to other overriding considerations.

6. That the military departments prepare as rapidly as possible to fill the remainder of the Agency's mobilization requirements for military personnel.

7. That the reservists having mobilization assignments within the authorized military requirements of the Agency, be assigned to training categories and pay training groups as appropriate by the departments concerned, and that training organizations be established by the departments which will permit joint instruction where indicated. That this training be administered and conducted by the military departments, and that ample opportunity be afforded all Agency reservists to participate in such training in a paid or unpaid status as appropriate and to perform active duty for training, in order that they may maintain active reserve status and qualify for the promotion and retirement benefits associated therewith.

8. That the military departments continue to study means of enabling overseas reservists to maintain their promotion and retirement status, and that Agency reservist-employees before going overseas check thoroughly with the Departments concerned regarding the means already available."